

**Exploring the Administrative and Managerial Flaws Associated  
with Reconstruction and Development Programme (RDP)  
Housing Projects: the Case of Alice Golf Course Housing  
Project, Eastern Cape**

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**ABSTRACT** This study sought to explore the pertinent administrative and managerial flaws associated with Reconstruction and Development Programme (RDP) housing projects in South Africa. The study used the mixed methods of both qualitative and quantitative approaches with quantitative aspect taking the form of a mini-survey while the qualitative took the form of a case study. Both the interview guide and a likert-scaled questionnaire were used as data collection instruments. The findings indicated pertinent administrative and managerial challenges such as: RDP participants being engaged in only a few meetings; administrators using the meetings to rubberstamp their agendas and not those of the housing beneficiaries; undemocratic use of only one language in the meetings; disagreements and contestations in the meetings; administrators not respecting the housing beneficiaries; and many cases of malpractices by the housing administrators. The researchers recommended to the government to seriously consider monitoring and evaluation of the administration of the housing project and its relationship with the people. The RDP housing beneficiaries need their democratic space to air their views, concerns and grievances. This is for them to increase their spirit of programme ownership.